

City of Cambridge Long Range Financial Planning Update

June 15, 2015

Mechanics of Long Range Financial Plan Preparation



- Dept heads provide update of staffing requests, operating costs, and requested capital funding for the next 10 years.
- All bond issues are reviewed to determine adequacy of funding—i.e. are assessments coming in as planned, update estimated tax support as needed.
- All capital requests (includes street projects) are accumulated and potential funding sources are reviewed.
- General Fund Budget for the upcoming fiscal year is fine tuned and becomes year 1 of the ten year plan, includes both revenue and expenditure estimates. Years 2-10 are based on inflationary estimates unless we know of a specific change.
- Tax levy estimates are updated based on proposed capital projects and operating needs.
- Net impact of all changes is reviewed to determine if we will meet fund balance policy requirements for having funds on hand for cash flow purposes and emergencies.

Levy Change Impact

						Expected	Expected	Expected
							annual impact	annual impact
				Addi	itional \$	annual impact on	on	on
		Le	evy	Gen	erated	\$150,000	Small	Large
							business	
						Residential Home	owner	business owner
	2015 Levy	\$	4,907,148	\$	-	\$0	\$0	\$0
	add 1/2%	\$	4,931,684	\$	24,536	\$7	\$8	\$523
	add 1%	\$	4,956,219	\$	49,071	\$14	\$16	\$1,046
	add 1 1/2%	\$	4,980,755	\$	73,607	\$20	\$24	\$1,569
	add 2%	\$	5,005,291	\$	98,143	\$27	\$32	\$2,092
	add 2 1/2 %	\$	5,029,827	\$	122,679	\$34	\$40	\$2,615
	add 3%	\$	5,054,362	\$	147,214	\$41	\$48	\$3,138
	add 3 1/2 %	\$	5,078,898	\$	171,750	\$47	\$56	\$3,661
	add 4%	\$	5,103,434	\$	196,286	\$54	\$64	\$4,185
add 4 1/2 % \$ 5,127,970			\$	220,822	\$61	\$72	\$4,708	
	add 5%	\$	5,152,505	\$	245,357	\$68	\$80	\$5,231
							Herman's	
	Noteeven if	0%	% increase in	tax le	evy passed,		Bakery	Target

est based on 2015 tax rate

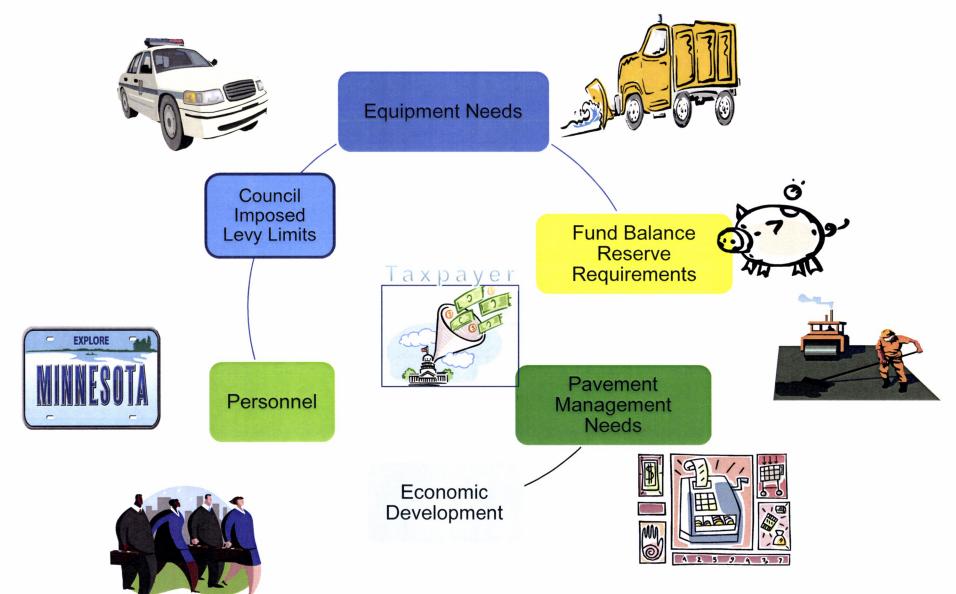
individual property owners may have increase or decrease

\$1,500 \$5,443,374 tax capacity of property tax capacity of all Cambridge property

in taxes due the change in valuation as compared to other properties in the City. \$5,443,374

\$116,044 \$5,443,374 Need update from Angie

What do we have to balance?



Major Changes made to deliver 1% Levy Increase	Amount	
Shift comp plan funding to excess 2015 building permit revenues	\$40,000	Closing
Shift flyover pictures funding to excess 2015 building permit revenues	\$30,000	the
Delay funding additional pavement management requests	\$100,000	Gap
Delay old MNDOT facility rehab & impound lot for Police Dept (or make sure PD uses 2015 unused funds)	\$20,000	
Remove funding for replacement of police squad	\$49,000	
Remove funding for replacement of fire command vehicle (City's share)	\$21,000	
Change funding mix of replacement for Crosswind Sweeper to reflect \$50K paid for by Stormwater Fund—Stormwater funds will need to be increased in the future.	\$50,000	
Other line item changes in all departments	\$40,000	
Total to close	\$350,000	

CITY OF CAMBRIDGE

General Fund Budget Report - Fund #101 Proposed 2016 Budget Request

Page		Proposed Budget 2016	Proposed Budget 2015	YTD Actual 2014	Actual 12/31/2013
Taxes	REVENUES AND TRANSFERS IN				
Display	REVENUES				
Business 71,328 69,250 74,817.08 73,247.51 Non-Business 1,200,477 1,003,304 993,045.74 714,531.86 Charges for Services 1,000,477 1,063,304 993,045.74 714,531.86 Charges for Services 100,500 110,000 97,734.50 100,759.58 Other 6,470 0 8,864.55 3,582.00 Other 28,437 24,937 144,401 (10,000.73) Total Revenues 5,501,743 5,551,743 5,561,743 5,560,502 500,000 450,000 450,000.00 TOTAL REVENUES AND TRANSFERS IN 506,500 500,000 450,000 450,000.00	Taxes	4,124,601	4,157,283	4,049,149.94	4,182,837.16
Non-Business 125,000	Licenses and Permits -				
Intergovernmental Revenues	Business	71,328	69,250	74,817.08	73,247.51
Charges for Services General Government 1 80 1 55 227.75 1,045.75 Public Safety 100,500 110,000 97,734.50 100,759,58 Other 6,470 0 8,864.55 3,582.00 Fines and Forfeitures 42,750 40,250 61,877.05 50,183.83 Other 28,437 24,937 144,401 (10,000.73) Total Revenues 5,501,743 5,575,179 5,666,031,53 5,360,512,76 TRANSFERS IN 6,008,243 6,075,179 6,116,031,53 5,810,512,76 TEXPENDITURES AND TRANSFERS OUT 45,375 45,085 37,475 40,547,60 EAPENDITURES OUT 45,375 45,085 37,475 40,547,60 Administration 239,848 256,596 229,847 213,740,26 Elections 8,750 10,900 6,556 637,49 Finance 296,893 290,987 268,913 226,464.55 Legal 90,000 95,000 107,174 101,228.96 Community	Non-Business	125,000	110,000	235,913.73	244,323.80
Ceneral Government 180 155 227.75 1.045.75 1.00.500 110.000 97.734.50 100.759.58 100.759.59 100.759.58 100.759.59 100.759.58 100.759.59 100.759.59 100.759.59 100.759.59 100.759.59 100.759.59 100.759.	Intergovernmental Revenues	1,000,477	1,063,304	993,045.74	714,531.86
Public Safety Other 100,500 110,000 97,734.50 100,759.88 Fines and Forfeitures 44,750 40,250 61,877.05 50,185.83 Other 28,437 24,937 144,401 (10,000.73) Total Revenues 5,501,743 5,575,179 5,666,031.53 5,360,512.76 TRAINSFERS IN 506,500 500,000 450,000.00 TOTAL REVENUES AND TRAINSFERS OUT 8 45,375 45,085 37,475 40,547,60 EXPENDITURES Administration 239,848 256,596 229,847 213,740,26 Elections 8,750 10,900 6,556 37,475 40,547,60 Elegil 9,4000 95,000 107,174 101,228,96 Community Development 655,828 65,722 244,602 532,248,93 New City Hall Buildings 133,830 127,506 113,190 93,368,59 Public Safety 7 4,44,524 1,482,796 1,307,756,65 1,208,263,38 Public Works 1,282,202 1,352,202	Charges for Services				
Other Fines and Forfeitures 6,470 0 8,864,55 3,582,00 Fines and Forfeitures 44,750 40,250 61,877.05 50,185.83 Other 28,437 24,937 144,401 (10,000,73) TRANSFERS IN 5,501,743 5,575,179 5,666,031,53 5,360,512,76 TRANSFERS OT 506,500 500,000 450,000 450,000.00 EXPENDITURES AND TRANSFERS OUT EXPENDITURES General Government Mayor and Council 45,375 45,085 37,475 40,547.60 Administration 239,848 256,596 229,847 213,740.26 Elections 8,750 10,900 6,556 637.49 Finance 296,893 290,987 268,913 224,646.55 Legal 94,000 95,000 107,174 101,228.96 Community Development 1,876,653 1,833,745 1,632,844 1,409,860.22 Fire Department 1,876,653 1,833,745 1,632,844 1,409,860.22	General Government	180	155	227.75	1,045.75
Fines and Forfeitures 44,750 (28,437) (24,937) (144,401) (10,000,73) 50,185,83 (10,000,73) 53,306,112,76 (10,000,73) 53,306,112,76 (10,000,73) 53,306,112,76 (10,000,73) 53,306,112,76 (10,000,73) 53,306,112,76 (10,000,73) 53,006,112,76 (10,000,73) 53,006,112,76 (10,000,73) 53,006,112,76 (10,000,73) 53,006,112,76 (10,000,73) 53,006,112,76 (10,000,73) 54,000,000 450,000,00 (450,000,000,000,000,000,000,000,000,000,	Public Safety	100,500	110,000	97,734.50	100,759.58
Other 28,437 24,937 144,401 (10,000.73) TRANSFERS IN 5,501,743 5,575,179 5,666,031,53 5,305,12.76 TOTAL REVENUES AND TRANSFERS IN 6,008,243 6,075,179 6,116,031,53 5,810,512.76 EXPENDITURES EXPENDITURES General Government Mayor and Council 45,375 45,085 37,475 40,547.60 Administration 239,848 256,596 229,847 213,740.26 Elections 8,750 10,900 6,556 637.49 Finance 296,893 290,987 268,913 226,464.55 Legal 94,000 95,000 107,174 101,228.96 Community Development 655,828 65,6722 544,602 532,248.93 New City Hall Buildings 133,830 127,506 113,190 93,368.59 Public Safety 289,912 352,920 315,804 254,671.70 Emergency Management 7,700 7,00 4,910 2,519 <t< td=""><td>Other</td><td>6,470</td><td>0</td><td>8,864.55</td><td>3,582.00</td></t<>	Other	6,470	0	8,864.55	3,582.00
Total Revenues 5,501,743 5,575,179 5,666,031,53 5,360,512.76 TRANSFERS IN 506,500 500,000 450,000 450,000.00 EXPENDITURES AND TRANSFERS OUT 6,008,243 6,075,179 6,116,031,53 5,810,512.76 EXPENDITURES General Government 45,375 45,085 37,475 40,547.60 Administration 239,848 256,596 229,847 213,740.26 Elections 8,750 10,900 6,556 637.49 Finance 296,893 290,987 268,913 226,464.55 Legal 94,000 95,000 107,174 101,228.96 Community Development 655,828 656,722 544,602 532,248.93 New City Hall Buildings 133,830 127,506 113,190 93,368.59 Total General Government 1,876,653 1,833,745 1,632,844 1,490,860.22 Fire Department 1,876,653 1,833,745 1,632,844 1,490,860.22 Fire Department 2,89,912 352,2920<	Fines and Forfeitures	44,750	40,250	61,877.05	50,185.83
TRANSFERS IN TOTAL REVENUES AND TRANSFERS IN 506,500 500,000 450,000 450,000.00 EXPENDITURES AND TRANSFERS OUT EXPENDITURES General Government 45,375 45,085 37,475 40,547.60 Administration 239,848 256,596 229,847 213,740.26 Elections 8,750 10,900 6,556 637.49 Finance 296,893 290,987 268,913 226,464.55 Legal 94,000 95,000 107,174 101,228.96 Community Development 655,828 656,722 544,602 532,248.93 New City Hall Buildings 133,830 127,506 113,190 93,368.59 Total General Government 1,474,524 1,482,796 1,307,756.65 1,208,236.38 Public Safety Police Department 2,89,912 352,920 315,804 254,671.70 Emergency Management 7,700 7,700 4,910 2,519 Animal Control 6,000 12,000 5,448 1,218,70	Other	28,437	24,937	144,401	(10,000.73)
TOTAL REVENUES AND TRANSFERS IN 6,008,243 6,075,179 6,116,031.53 5,810,512.76 EXPENDITURES AND TRANSFERS OUT	Total Revenues	5,501,743	5,575,179	5,666,031.53	
EXPENDITURES Separation S	TRANSFERS IN	506,500	500,000	450,000	450,000.00
EXPENDITURES General Government 45,375 45,085 37,475 40,547.60 Administration 239,848 256,596 229,847 213,740.26 Elections 8,750 10,900 6,556 637.49 Finance 296,893 290,897 268,913 226,464.55 Legal 94,000 95,000 107,174 101,228.96 Community Development 655,828 656,722 544,602 532,248.93 New City Hall Buildings 133,830 127,506 113,190 93,368.59 Total General Government 1,876,653 1,833,745 1,632,844 1,490,860.22 Fire Department 2,89,912 352,920 315,804 254,671.70 Emergency Management 7,700 7,700 4,910 2,519 Animal Control 6,000 12,000 5,448 11,218.70 Total Public Safety 2,180,265 2,206,365 1,959,006.30 1,759,269.91 Public Works 5 1,202,493 1,172,058 1,2	TOTAL REVENUES AND TRANSFERS IN	6,008,243	6,075,179	6,116,031.53	5,810,512.76
General Government 45,375 45,085 37,475 40,547.02 Administration 239,848 256,596 229,847 213,740.26 Elections 8,750 10,900 6,556 637.49 Finance 296,893 290,987 268,913 226,464.55 Legal 94,000 95,000 107,174 101,228.96 Community Development 655,828 656,722 544,602 532,248.93 New City Hall Buildings 133,830 127,506 113,190 93,368.59 Total General Government 1,474,524 1,482,796 1,307,756.65 1,208,236.38 Public Safety Police Department 1,876,653 1,833,745 1,632,844 1,490,860.22 Fire Department 2,89,912 3352,920 315,804 254,671.70 Emergency Management 7,700 7,700 4,910 2,519 Animal Control 6,000 12,000 5,448 11,218.70 Total Public Safety 2,180,265 2,206,365 1,959,006.30 1,759,269.91 <td>EXPENDITURES AND TRANSFERS OUT</td> <td></td> <td></td> <td></td> <td></td>	EXPENDITURES AND TRANSFERS OUT				
Mayor and Council 45,375 45,085 37,475 40,547.60 Administration 239,848 256,596 229,847 213,740.26 Elections 8,750 10,900 6,556 637.49 Finance 296,893 290,987 268,913 226,464.55 Legal 94,000 95,000 107,174 101,228.96 Community Development 655,828 656,722 544,602 532,248.93 New City Hall Buildings 133,830 127,506 113,190 93,368.59 Total General Government 1,474,524 1,482,796 1,307,756.65 1,208,236.38 Public Safety 7 1,833,745 1,632,844 1,490,860.22 Fire Department 2,89,912 352,920 315,804 254,671.70 Emergency Management 7,700 7,700 4,910 2,519 Animal Control 6,000 12,000 5,448 11,218.70 Total Public Safety 2,180,265 2,206,365 1,959,006.30 1,759,269.91 Pulic Works<	EXPENDITURES				
Administration 239,848 256,596 229,847 213,740.26 Elections 8,750 10,900 6,556 637.49 Finance 296,893 290,987 268,913 226,464.55 Legal 94,000 95,000 107,174 101,228.96 Community Development 655,828 656,722 544,602 532,248.93 New City Hall Buildings 133,830 127,506 113,190 93,368.59 Total General Government 1,876,653 1,833,745 1,632,844 1,490,860.22 Public Safety 289,912 352,920 315,804 254,671.70 Emergency Management 7,700 7,700 4,910 2,519 Animal Control 6,000 12,000 5,448 11,218.70 Total Public Safety 2,180,265 2,206,365 1,959,006.30 1,759,269.91 Public Works 1,202,493 1,172,058 1,228,443 1,143,841.15 Street Lighting 179,500 191,500 163,923 194,899,46 Maintenan	General Government				
Administration 239,848 256,596 229,847 213,740.26 Elections 8,750 10,900 6,556 637.49 Finance 296,893 290,987 268,913 226,464.55 Legal 94,000 95,000 107,174 101,228.96 Community Development 655,828 656,722 544,602 532,248.93 New City Hall Buildings 133,830 127,506 113,190 93,368.59 Total General Government 1,874,524 1,482,796 1,307,756.65 1,208,236.38 Public Safety Police Department 1,876,653 1,833,745 1,632,844 1,490,860.22 Fire Department 289,912 352,920 315,804 254,671.70 Emergency Management 7,700 7,700 4,910 2,519 Animal Control 6,000 12,000 5,448 11,218.70 Total Public Safety 21,80,265 2,206,365 1,959,006.30 1,759,269.91 Public Works 1,202,493 1,172,058 1,228,443 1,143,841.15	Mayor and Council	45,375	45,085	37,475	40,547.60
Finance 296,893 299,987 268,913 226,464.55 Legal 94,000 95,000 107,174 101,228.96 Community Development 655,828 656,722 544,602 532,248.93 New City Hall Buildings 133,830 127,506 113,190 93,368.59 Total General Government 1,474,524 1,482,796 1,307,756.65 1,208,236.38 Public Safety 289,912 352,920 315,804 254,671.70 Emergency Management 7,700 7,700 4,910 2,519 Animal Control 6,000 12,000 5,448 11,218.70 Total Public Safety 2,180,265 2,206,365 1,959,006.30 1,759,269.91 Public Works 1,202,493 1,172,058 1,228,443 1,143,841.15 Street Maintenance 1,202,493 1,172,058 1,228,443 1,143,841.15 Street Lighting 179,500 191,500 163,923 194,899.46 Maintenance Building 23,500 23,700 25,351 20,481.89		239,848	256,596	229,847	213,740.26
Legal 94,000 95,000 107,174 101,228.96 Community Development 655,828 656,722 544,602 532,248.93 New City Hall Buildings 133,830 127,506 113,190 93,368.59 Total General Government 1,474,524 1,482,796 1,307,756.65 1,208,236.38 Public Safety 1,876,653 1,833,745 1,632,844 1,490,860.22 Fire Department 289,912 352,920 315,804 254,671.70 Emergency Management 7,700 7,700 4,910 2,519 Animal Control 6,000 12,000 5,448 11,218.70 Total Public Safety 2,180,265 2,206,365 1,959,006.30 1,759,269.91 Public Works Street Maintenance 1,202,493 1,172,058 1,228,443 1,143,841.15 Street Lighting 179,500 191,500 163,923 194,899.46 Maintenance Building 23,500 23,700 25,351 20,481.89 Total Public Works 1,405,493 1,387,258 1,	Elections	8,750	10,900	6,556	637.49
Community Development 655,828 656,722 544,602 532,248.93 New City Hall Buildings 133,830 127,506 113,190 93,368.59 Total General Government 1,474,524 1,482,796 1,307,756.65 1,208,236.38 Public Safety 8 8 1,833,745 1,632,844 1,490,860.22 Fire Department 289,912 352,920 315,804 254,671.70 Emergency Management 7,700 7,700 4,910 2,519 Animal Control 6,000 12,000 5,448 11,218.70 Total Public Safety 2,180,265 2,206,365 1,959,006.30 1,759,269.91 Public Works 1,202,493 1,172,058 1,228,443 1,143,841.15 Street Lighting 179,500 19,500 163,923 194,899.46 Maintenance Building 23,500 23,700 25,351 20,481.89 Total Public Works 1,405,493 1,387,258 1,417,716.12 1,359,222.50 Parks and Recreation 283,633 278,854 225,	Finance	296,893	290,987	268,913	226,464.55
New City Hall Buildings 133,830 127,506 113,190 93,368.59 Total General Government 1,474,524 1,482,796 1,307,756.65 1,208,236.38 Public Safety 1,876,653 1,833,745 1,632,844 1,490,860.22 Fire Department 289,912 352,920 315,804 254,671.70 Emergency Management 7,700 7,700 4,910 2,519 Animal Control 6,000 12,000 5,448 11,218.70 Total Public Safety 2,180,265 2,206,365 1,959,006.30 1,759,269.91 Public Works 1,202,493 1,172,058 1,228,443 1,143,841.15 Street Maintenance 1,202,493 1,172,058 1,228,443 1,143,841.15 Street Lighting 179,500 191,500 163,923 194,899.46 Maintenance Building 23,500 23,700 25,351 20,481.89 Total Public Works 1,405,493 1,387,258 1,417,716.12 1,359,222.50 Parks and Recreation 283,633 278,854 225,067 </td <td>Legal</td> <td>94,000</td> <td>95,000</td> <td>107,174</td> <td>101,228.96</td>	Legal	94,000	95,000	107,174	101,228.96
New City Hall Buildings 133,830 127,506 113,190 93,368.59 Total General Government 1,474,524 1,482,796 1,307,756.65 1,208,236.38 Public Safety 8 8 1,632,844 1,490,860.22 Fire Department 289,912 352,920 315,804 254,671.70 Emergency Management 7,700 7,700 4,910 2,519 Animal Control 6,000 12,000 5,448 11,218.70 Total Public Safety 2,180,265 2,206,365 1,959,006.30 1,759,269.91 Public Works 1,202,493 1,172,058 1,228,443 1,143,841.15 Street Lighting 179,500 19,500 163,923 194,899.46 Maintenance Building 23,500 23,700 25,351 20,481.89 Total Public Works 1,405,493 1,387,258 1,417,716.12 1,359,222.50 Parks and Recreation 283,633 278,854 225,067 185,511.27 Total Parks and Recreation 283,633 278,854 225,067 1		655,828	656,722	544,602	532,248.93
Total General Government 1,474,524 1,482,796 1,307,756.65 1,208,236.38 Public Safety 1,876,653 1,833,745 1,632,844 1,490,860.22 Fire Department 289,912 352,920 315,804 254,671.70 Emergency Management 7,700 7,700 4,910 2,519 Animal Control 6,000 12,000 5,448 11,218.70 Total Public Safety 2,180,265 2,206,365 1,959,006.30 1,759,269.91 Public Works Street Maintenance 1,202,493 1,172,058 1,228,443 1,143,841.15 Street Lighting 179,500 191,500 163,923 194,899.46 Maintenance Building 23,500 23,700 25,351 20,481.89 Total Public Works 1,405,493 1,387,258 1,417,716.12 1,359,222.50 Parks and Recreation 6,650 6,650 3,159 4,033.88 AFRC 0 0 110,525 115,783.42 Parks and Recreation 283,633 278,854 225,067		133,830	127,506	113,190	93,368.59
Police Department 1,876,653 1,833,745 1,632,844 1,490,860.22 Fire Department 289,912 352,920 315,804 254,671.70 Emergency Management 7,700 7,700 4,910 2,519 Animal Control 6,000 12,000 5,448 11,218.70 Total Public Safety 2,180,265 2,206,365 1,959,006.30 1,759,269.91 Public Works 1,202,493 1,172,058 1,228,443 1,143,841.15 Street Maintenance 1,202,493 1,172,058 1,228,443 1,143,841.15 Street Lighting 179,500 191,500 163,923 194,899.46 Maintenance Building 23,500 23,700 25,351 20,481.89 Total Public Works 1,405,493 1,387,258 1,417,716.12 1,359,222.50 Parks and Recreation 6,650 6,650 3,159 4,033.88 AFRC 0 0 110,525 115,783.42 Parks and Recreation 283,633 278,854 225,067 185,511.27 <tr< td=""><td>·</td><td>1,474,524</td><td>1,482,796</td><td>1,307,756.65</td><td>1,208,236.38</td></tr<>	·	1,474,524	1,482,796	1,307,756.65	1,208,236.38
Fire Department 289,912 352,920 315,804 254,671.70 Emergency Management 7,700 7,700 4,910 2,519 Animal Control 6,000 12,000 5,448 11,218.70 Total Public Safety 2,180,265 2,206,365 1,959,006.30 1,759,269.91 Public Works 1,202,493 1,172,058 1,228,443 1,143,841.15 Street Maintenance 1,202,493 1,172,058 1,228,443 1,143,841.15 Street Lighting 179,500 191,500 163,923 194,899.46 Maintenance Building 23,500 23,700 25,351 20,481.89 Total Public Works 1,405,493 1,387,258 1,417,716.12 1,359,222.50 Parks and Recreation 6,650 6,650 3,159 4,033.88 AFRC 0 0 110,525 115,783.42 Parks and Recreation 283,633 278,854 225,067 185,511.27 Total Parks and Recreation 290,283 285,504 338,751 305,328.57 <t< td=""><td>Public Safety</td><td></td><td></td><td></td><td></td></t<>	Public Safety				
Fire Department 289,912 352,920 315,804 254,671.70 Emergency Management 7,700 7,700 4,910 2,519 Animal Control 6,000 12,000 5,448 11,218.70 Total Public Safety 2,180,265 2,206,365 1,959,006.30 1,759,269.91 Public Works 1,202,493 1,172,058 1,228,443 1,143,841.15 Street Lighting 179,500 191,500 163,923 194,899.46 Maintenance Building 23,500 23,700 25,351 20,481.89 Total Public Works 1,405,493 1,387,258 1,417,716.12 1,359,222.50 Parks and Recreation 6,650 6,650 3,159 4,033.88 AFRC 0 0 110,525 115,783.42 Parks and Recreation 283,633 278,854 225,067 185,511.27 Total Parks and Recreation 290,283 285,504 338,751 305,328.57 Total Expenditures 5,350,565 5,361,923 5,023,229.92 4,632,057.36	·	1,876,653	1,833,745	1,632,844	1,490,860.22
Animal Control 6,000 12,000 5,448 11,218.70 Total Public Safety 2,180,265 2,206,365 1,959,006.30 1,759,269.91 Public Works Street Maintenance 1,202,493 1,172,058 1,228,443 1,143,841.15 Street Lighting 179,500 191,500 163,923 194,899.46 Maintenance Building 23,500 23,700 25,351 20,481.89 Total Public Works 1,405,493 1,387,258 1,417,716.12 1,359,222.50 Parks and Recreation 6,650 6,650 3,159 4,033.88 AFRC 0 0 110,525 115,783.42 Parks and Recreation 283,633 278,854 225,067 185,511.27 Total Parks and Recreation 290,283 285,504 338,751 305,328.57 Total Expenditures 5,350,565 5,361,923 5,023,229.92 4,632,057.36 TOTAL EXPENDITURES & TRANSFERS OUT 657,678 713,256 1,095,235 1,026,903.00		289,912	352,920	315,804	254,671.70
Total Public Safety 2,180,265 2,206,365 1,959,006.30 1,759,269.91 Public Works Street Maintenance 1,202,493 1,172,058 1,228,443 1,143,841.15 Street Lighting 179,500 191,500 163,923 194,899.46 Maintenance Building 23,500 23,700 25,351 20,481.89 Total Public Works 1,405,493 1,387,258 1,417,716.12 1,359,222.50 Parks and Recreation 6,650 6,650 3,159 4,033.88 AFRC 0 0 110,525 115,783.42 Parks and Recreation 283,633 278,854 225,067 185,511.27 Total Parks and Recreation 290,283 285,504 338,751 305,328.57 Total Expenditures 5,350,565 5,361,923 5,023,229.92 4,632,057.36 TRANSFERS OUT 657,678 713,256 1,095,235 1,026,903.00 TOTAL EXPENDITURES & TRANSFERS OUT 6,008,243 6,075,179 6,118,464.92 5,658,960.36	Emergency Management	7,700	7,700	4,910	2,519
Public Works Street Maintenance 1,202,493 1,172,058 1,228,443 1,143,841.15 Street Lighting 179,500 191,500 163,923 194,899.46 Maintenance Building 23,500 23,700 25,351 20,481.89 Total Public Works 1,405,493 1,387,258 1,417,716.12 1,359,222.50 Parks and Recreation 1ce Rink 6,650 6,650 3,159 4,033.88 AFRC 0 0 110,525 115,783.42 Parks and Recreation 283,633 278,854 225,067 185,511.27 Total Parks and Recreation 290,283 285,504 338,751 305,328.57 Total Expenditures 5,350,565 5,361,923 5,023,229.92 4,632,057.36 TRANSFERS OUT 657,678 713,256 1,095,235 1,026,903.00 TOTAL EXPENDITURES & TRANSFERS OUT 6,008,243 6,075,179 6,118,464.92 5,658,960.36	Animal Control	6,000	12,000	5,448	11,218.70
Street Maintenance 1,202,493 1,172,058 1,228,443 1,143,841.15 Street Lighting 179,500 191,500 163,923 194,899.46 Maintenance Building 23,500 23,700 25,351 20,481.89 Total Public Works 1,405,493 1,387,258 1,417,716.12 1,359,222.50 Parks and Recreation 1ce Rink 6,650 6,650 3,159 4,033.88 AFRC 0 0 110,525 115,783.42 Parks and Recreation 283,633 278,854 225,067 185,511.27 Total Parks and Recreation 290,283 285,504 338,751 305,328.57 Total Expenditures 5,350,565 5,361,923 5,023,229.92 4,632,057.36 TRANSFERS OUT 657,678 713,256 1,095,235 1,026,903.00 TOTAL EXPENDITURES & TRANSFERS OUT 6,008,243 6,075,179 6,118,464.92 5,658,960.36	Total Public Safety	2,180,265	2,206,365	1,959,006.30	1,759,269.91
Street Lighting 179,500 191,500 163,923 194,899.46 Maintenance Building 23,500 23,700 25,351 20,481.89 Total Public Works 1,405,493 1,387,258 1,417,716.12 1,359,222.50 Parks and Recreation 1ce Rink 6,650 6,650 3,159 4,033.88 AFRC 0 0 110,525 115,783.42 Parks and Recreation 283,633 278,854 225,067 185,511.27 Total Parks and Recreation 290,283 285,504 338,751 305,328.57 Total Expenditures 5,350,565 5,361,923 5,023,229.92 4,632,057.36 TRANSFERS OUT 657,678 713,256 1,095,235 1,026,903.00 TOTAL EXPENDITURES & TRANSFERS OUT 6,008,243 6,075,179 6,118,464.92 5,658,960.36	Public Works				
Maintenance Building 23,500 23,700 25,351 20,481.89 Total Public Works 1,405,493 1,387,258 1,417,716.12 1,359,222.50 Parks and Recreation 1ce Rink 6,650 6,650 3,159 4,033.88 AFRC 0 0 110,525 115,783.42 Parks and Recreation 283,633 278,854 225,067 185,511.27 Total Parks and Recreation 290,283 285,504 338,751 305,328.57 Total Expenditures 5,350,565 5,361,923 5,023,229.92 4,632,057.36 TRANSFERS OUT 657,678 713,256 1,095,235 1,026,903.00 TOTAL EXPENDITURES & TRANSFERS OUT 6,008,243 6,075,179 6,118,464.92 5,658,960.36	Street Maintenance	1,202,493	1,172,058	1,228,443	1,143,841.15
Total Public Works 1,405,493 1,387,258 1,417,716.12 1,359,222.50 Parks and Recreation 6,650 6,650 3,159 4,033.88 AFRC 0 0 110,525 115,783.42 Parks and Recreation 283,633 278,854 225,067 185,511.27 Total Parks and Recreation 290,283 285,504 338,751 305,328.57 Total Expenditures 5,350,565 5,361,923 5,023,229.92 4,632,057.36 TRANSFERS OUT 657,678 713,256 1,095,235 1,026,903.00 TOTAL EXPENDITURES & TRANSFERS OUT 6,008,243 6,075,179 6,118,464.92 5,658,960.36	Street Lighting	179,500	191,500	163,923	194,899.46
Parks and Recreation Ice Rink 6,650 6,650 3,159 4,033.88 AFRC 0 0 110,525 115,783.42 Parks and Recreation 283,633 278,854 225,067 185,511.27 Total Parks and Recreation 290,283 285,504 338,751 305,328.57 Total Expenditures 5,350,565 5,361,923 5,023,229.92 4,632,057.36 TRANSFERS OUT 657,678 713,256 1,095,235 1,026,903.00 TOTAL EXPENDITURES & TRANSFERS OUT 6,008,243 6,075,179 6,118,464.92 5,658,960.36	Maintenance Building	23,500	23,700	25,351	
Ice Rink 6,650 6,650 3,159 4,033.88 AFRC 0 0 110,525 115,783.42 Parks and Recreation 283,633 278,854 225,067 185,511.27 Total Parks and Recreation 290,283 285,504 338,751 305,328.57 Total Expenditures 5,350,565 5,361,923 5,023,229.92 4,632,057.36 TRANSFERS OUT 657,678 713,256 1,095,235 1,026,903.00 TOTAL EXPENDITURES & TRANSFERS OUT 6,008,243 6,075,179 6,118,464.92 5,658,960.36	Total Public Works	1,405,493	1,387,258	1,417,716.12	1,359,222.50
AFRC Parks and Recreation 283,633 278,854 225,067 185,511.27 290,283 285,504 338,751 305,328.57 Total Expenditures 5,350,565 5,361,923 5,023,229.92 4,632,057.36 TRANSFERS OUT 657,678 713,256 1,095,235 1,026,903.00 6,008,243 6,075,179 6,118,464.92 5,658,960.36	Parks and Recreation				
Parks and Recreation 283,633 278,854 225,067 185,511.27 Total Parks and Recreation 290,283 285,504 338,751 305,328.57 Total Expenditures 5,350,565 5,361,923 5,023,229.92 4,632,057.36 TRANSFERS OUT 657,678 713,256 1,095,235 1,026,903.00 TOTAL EXPENDITURES & TRANSFERS OUT 6,008,243 6,075,179 6,118,464.92 5,658,960.36	Ice Rink	6,650	6,650	3,159	4,033.88
Total Parks and Recreation 290,283 285,504 338,751 305,328.57 Total Expenditures 5,350,565 5,361,923 5,023,229.92 4,632,057.36 TRANSFERS OUT 657,678 713,256 1,095,235 1,026,903.00 TOTAL EXPENDITURES & TRANSFERS OUT 6,008,243 6,075,179 6,118,464.92 5,658,960.36	AFRC	0	0	110,525	115,783.42
Total Expenditures 5,350,565 5,361,923 5,023,229.92 4,632,057.36 TRANSFERS OUT 657,678 713,256 1,095,235 1,026,903.00 TOTAL EXPENDITURES & TRANSFERS OUT 6,008,243 6,075,179 6,118,464.92 5,658,960.36	Parks and Recreation	283,633	278,854	225,067	185,511.27
Total Expenditures 5,350,565 5,361,923 5,023,229.92 4,632,057.36 TRANSFERS OUT 657,678 713,256 1,095,235 1,026,903.00 TOTAL EXPENDITURES & TRANSFERS OUT 6,008,243 6,075,179 6,118,464.92 5,658,960.36	-	290,283			305,328.57
TOTAL EXPENDITURES & TRANSFERS OUT 6,008,243 6,075,179 6,118,464.92 5,658,960.36	Total Expenditures	5,350,565	5,361,923	5,023,229.92	4,632,057.36
TOTAL EXPENDITURES & TRANSFERS OUT 6,008,243 6,075,179 6,118,464.92 5,658,960.36	TRANSFERS OUT	657,678	713,256	1,095,235	1,026,903.00
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City of Cambridge, Minnesota Capital Plan

2016 thru 2025

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department		2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
Administration												
CITY BUS REPLACEMENT	08-ADMIN-11						66,000					66,000
COMPUTER REPLACEMENT	10-ADMIN-13	2,500	2,500				2,500	2,500				10,000
CITY HALL PROJECTS	11-ADMIN-16					5,000	430,000					435,000
Adminis	tration Total	2,500	2,500			5,000	498,500	2,500				511,000
City Hall Capital Project Fund	1419	2,500	2,500			5,000	446,500	2,500				459,000
Federal Aid							52,000					52,000
Adminis	tration Total	2,500	2,500			5,000	498,500	2,500				511,000
Community Development												
Community Development												
Computer replacement	02-COMDEV-04		5,500	2,500		1,500		4,500	3,000			17,000
PICK-UP REPLACEMENT	06-COMDEV-06		25,000									25,000
ENTRANCE SIGN	08-COMDEV-12			3,000	3,000				3,000			9,000
LARGE SCALE PRINTER/SCANNER REPLACEMENT	10-COMDEV-13					20,000						20,000
BLDG DEPT PRINTER REPLACEMENT	10-COMDEV-14				3,000							3,000
PERMITWORKS UPGRADE	14-COMDEV-15		30,000									30,000
Community Develo	opment Total		60,500	5,500	6,000	21,500		4,500	6,000			104,000
City Hall Capital Project Fund	1419		60,500	5,500	6,000	21,500		4,500	6,000			104,000
Community Develo	opment Total		60,500	5,500	6,000	21,500		4,500	6,000			104,000

Department		2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
Elections		,			•							
VOTING MACHINE REPLACEMENT	08-ELECT-01			10,000								10,000
E	lections Total			10,000				- " - "				10,000
City Hall Capital Project Fun	d 419			10,000								10,000
E	Elections Total			10,000	-							10,000
Emergency Management												
Various Emergency Management Iter	ns 06-E-MGMT-01	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	60,000
Emergency Mana	agement Total	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	60,000
General Fund		6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	60,000
Emergency Man	agement Total -	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	60,000
Finance / MIS												
Desktop workstation replacement & printer	04-FIN-06					12,000					14,000	26,000
COMPUTER SERVER	10-ADMIN-12		26,000					26,000				52,000
LASERFISCHE SCANNER REPLACEMENT	10-ADMIN-15	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	75,000
COMPUTER SYSTEM UPGRADES	14-FIN-16	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
Financ	ce / MIS Total	12,500	38,500	12,500	12,500	24,500	12,500	38,500	12,500	12,500	26,500	203,000
Capital Project Fund Balance	gill a harist		in de la companya de		rogic (di s	94.000 p.s.	- 1811-241891 - 121 Halta 1927 800 - A				7,500	7,500
City Hall Capital Project Fun		12,500	38,500	12,500	12,500	24,500	12,500	38,500	12,500	12,500	19,000	195,500
Finan	ce / MIS Total	12,500	38,500	12,500	12,500	24,500	12,500	38,500	12,500	12,500	26,500	203,000
	· · · · · · · · · · · · · · · · · · ·										Taren a Mala	
Fire	'											
Air Tank Replacement	03-fire-01	9,700	4,000	4,000	6,000	12,100						35,800
Pagers/Radios	03-fire-02		3,500		4,000							7,500
Tanker / Pumper	03-fire-06	275,000										275,000
											TI 1	

Department	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
PUMPER REPLACEMENT FOR UNIT 05-FIRE-11							400,000				400,000
#E2 FIRE HALL MAINT PROJ 11-FIRE-18							73,000				73,000
COMMAND VEHICLE REPLACEMENT 14-FIRE-20				35,000					40,000		75,000
LADDER TRUCK REPLACEMENT 15-FIRE-21					300,000						300,000
Fire Total	284,700	7,500	4,000	45,000	312,100		473,000		40,000		1,166,300
Fire Capital Project Fund 420	284,700	7,500	4,000	45,000	312,100		473,000		40,000		1,166,300
Fire Total	284,700	7,500	4,000	45,000	312,100		473,000		40,000		1,166,300
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Liquor Store											
LIQUOR STORE EQUIPMENT-MISC 06-LIQUOR-06	13,524	9,337	5,000	5,000	5,000	5,000	5,000	10,741			58,602
COMPUTER CASH REGISTER 06-LIQUOR-07 SYSTEM	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500			12,000
Liquor Store Total	15,024	10,837	6,500	6,500	6,500	6,500	6,500	12,241			70,602
Liquor Store Fund	15,024	10,837	6,500	6,500	6,500	6,500	6,500	12,241			70,602
Liquor Store Total	15,024	10,837	6,500	6,500	6,500	6,500	6,500	12,241			70,602
					i en						
Mall Operations											
MALL CAPITAL PROJECTS 11-MALL-06	5,000			59,000		240,000					304,000
Mall Operations Total	5,000			59,000		240,000					304,000
Mall Capital Replacement Fund	5,000			59,000		240,000					304,000
Mall Operations Total	5,000			59,000	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	240,000					304,000
							· · · · · · · · · · · · · · · · · · ·				
Parks & Open Spaces											
MOWER REPLACEMENTS & 02-PARK-04 ADDITIONS				100,000	25,000		45,000		45,000		215,000
TOOLCAT & ACCESSORIES 08-PARK-36			55,000								55,000
PARK EQUIPMENT REPLACEMENT 08-PARK-38	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
Camb Isanti Bike Trail Capital 11-PARK-44	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000

Department		2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
MOWER TRAILER REPLACEMENT	12-PARK-45			7,500								7,500
BRUSH CHIPPER WEED SPRAYER	15-PARK-46 15-PARK-47		10,000	35,000								35,000 10,000
Parks & Open	Spaces Total	45,000	55,000	142,500	145,000	70,000	45,000	90,000	45,000	90,000	45,000	772,500
Park Capital Project Fund 41:	,	45,000	55,000	142,500	145,000	70,000	45,000	90,000	45,000	90,000	45,000	772,500
Parks & Open	Spaces Total	45,000	55,000	142,500	145,000	70,000	45,000	90,000	45,000	90,000	45,000	772,500
								· · · · · · · · · · · · · · · · · ·				
Police												
Squad Car Replacement	02-police-01		49,723	101,356	142,000	98,000	99,000	138,000	106,000	140,000	133,000	1,007,079
COMPUTER REPLACEMENT/OFFICI EQUIPMENT	02-POLICE-02	10,000	11,000	11,000	12,000	12,000	13,000	13,000	13,000	13,000	13,000	121,000
SQUAD CAR COMPUTER REPLACEMENT	09-POLICE-03	4,500	4,500	9,000	13,500	9,200	9,200	13,800	9,200	13,800	9,200	95,900
INTERVIEW ROOM VIDEO/AUDIO SYSTEM	14-POLICE-04	3,000										3,000
DIGITAL IN-CAR VIDEO SERVER	14-POLICE-05			15,600								15,600
	Police Total	17,500	65,223	136,956	167,500	119,200	121,200	164,800	128,200	166,800	155,200	1,242,579
Admin Fine Fund Balance			10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	90,000
Donation		16,640	12,480									29,120
Police Capital Project Fund 4	17	17,500	39,243	106,816	154,000	105,700	107,700	148,800	114,700	150,800	141,700	1,086,959
Sale of surplus squads			3,500	3,500	3,500	3,500	3,500	6,000	3,500	6,000	3,500	36,500
	Police Total	34,140	65,223	120,316	167,500	119,200	121,200	164,800	128,200	166,800	155,200	1,242,579
Public Works Administrat	ion											
PLOW TRUCK REPLACEMENT AND ADDITION					205,000		220,000		230,000		240,000	895,000
Streets Garage #2	06-PW-12						1,000,000					1,000,000
Crosswind Sweeper Replacement	07-PW-19	200,000					•					200,000
Pick-up Trucks	07-PW-23	•		40,000		42,000		42,000		44,000		168,000
MECH SHOP UPGRADES	08-PW-27	24,000	2,600	5,000	2,000	-,	4,500	,		•		38,100
REPLACEMENT TAR ROLLER	10-PW-30	,	-	-,- 3-	-,- · · ·		, -	25,000				25,000
MOSQUITO FOGGER	10-PW-31		8,000			17,000						25,000

			2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
REPLACEMENT & ADDITION												
TRACTOR BACKHOE REPLACEMENT	10-PW-32	50,000										50,00
PRESSURE WASHER REPLACEMENT	10-PW-33				4,500							4,50
MOWER REPLACEMENT	12-PW-36					45,000						45,00
STEINER MOWER REPLACEMENT	14-PW-39		40,000									40,00
MOWER TRAILER REPLACEMENT	14-PW-42					6,000						6,00
FORD F550 DUMP/PLOW TRUCK	14-PW-43				80,000							80,00
BULK MATERIAL STORAGE	14-PW-44							100,000				100,00
WATER TRUCK	14-PW-45									50,000		50,00
CASE 721 LOADER	14-PW-46									220,000		220,00
Public Works Admini	stration Total	274,000	50,600	45,000	291,500	110,000	1,224,500	167,000	230,000	314,000	240,000	2,946,600
Bond Issue: Tax Levy							1,000,000					1,000,000
Fire Capital Project Fund 420	9	9,600										9,60
Public Works Capital Project		214,400	50,600	45,000	291,500	110,000	224,500	167,000	230,000	314,000	240,000	1,887,00
Stormwater Fund		50,000										50,00
Public Works Admini	stration Total	274,000	50,600	45,000	291,500	110,000	1,224,500	167,000	230,000	314,000	240,000	2,946,60
Stungta Maion												
—												
2016 STREET IMPROVEMENT	06-SM-44	3,029,500										3,029,500
Streets: Major 2016 STREET IMPROVEMENT PROJECT 2020 STREET IMPROVEMENT PROJECT	06-SM-44 06-SM-50	3,029,500				5,372,000						, .
2016 STREET IMPROVEMENT PROJECT 2020 STREET IMPROVEMENT PROJECT 2018 STREET IMPROVEMENT		3,029,500		3,647,000		5,372,000						5,372,00
2016 STREET IMPROVEMENT PROJECT 2020 STREET IMPROVEMENT	06-SM-50	3,029,500		3,647,000		5,372,000		5,997,950				5,372,00 3,647,00
2016 STREET IMPROVEMENT PROJECT 2020 STREET IMPROVEMENT PROJECT 2018 STREET IMPROVEMENT PROJECT 2022 STREET IMPROVEMENT PROJECT	06-SM-50 06-SM-51	3,029,500 583,000		3,647,000 104,000	393,750	5,372,000 150,000	150,000	5,997,950 150,000	150,000	150,000	150,000	5,372,000 3,647,000 5,997,950
2016 STREET IMPROVEMENT PROJECT 2020 STREET IMPROVEMENT PROJECT 2018 STREET IMPROVEMENT PROJECT 2022 STREET IMPROVEMENT PROJECT Street Overlay CITY SHARE TH 95 RIVER TO DAVI	06-SM-50 06-SM-51 06-SM-52 07-SM-52				393,750	, ,	150,000 1,795,000		150,000	150,000	150,000	5,372,000 3,647,000 5,997,950 1,980,750
2016 STREET IMPROVEMENT PROJECT 2020 STREET IMPROVEMENT PROJECT 2018 STREET IMPROVEMENT PROJECT 2022 STREET IMPROVEMENT PROJECT Street Overlay	06-SM-50 06-SM-51 06-SM-52 07-SM-52				393,750	, ,	•		150,000	150,000 2,137,000	150,000	3,029,500 5,372,000 3,647,000 5,997,950 1,980,750 1,795,000 2,137,000

Department	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
Bond Issue: Stormwater	325,000		468,000	tur ety ety	598,000	325,000	347,750		<i>x</i>		2,063,750
Bond Issue: Tax Levy	911,000		1,079,300		2,499,000		3,734,200		1,105,000		9,328,500
Bond Issue: Wastewater	275,000		682,000		528,000	330,000	126,500				1,941,500
Bond Issue: Water	734,500		481,000		682,000	390,000	149,500				2,437,000
MSA	444,000		730,000		750,000	0	750,000		750,000		3,424,000
Pavement Fund	583,000		104,000	393,750	150,000	900,000	150,000	150,000	150,000	150,000	2,730,750
Stormwater Fund									117,000		117,000
Wastewater Fund									55,000		55,000
Water Area Charge Fund					72,000						72,000
Water Fund									65,000		65,000
Streets: Major Total	3,612,500		3,751,000	393,750	5,522,000	1,945,000	6,147,950	150,000	2,287,000	150,000	23,959,200
						1.7					
Streets: Pavement Management											
CRACK SEALING 02-PAVMGT-01	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000		450,000
SEALCOATING 02-PAVMGT-02	120,000	120,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000		1,150,000
Streets: Pavement Management Total	170,000	170,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000		1,600,000
Pavement Fund	170,000	170,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000		1,600,000
Streets: Pavement Management Total	170,000	170,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000		1,600,000
· 漢聲國門區(中國) (中國) (中國) (中國) (中國) (中國)	d gradin					1 (1) 1 (2)			1,		· · · · · · · · · · · · · · · · · · ·
Grand Total	4,444,724	466,660	4,299,956	1,312,750	6,376,800	4,279,200	7,280,750	769,941	3,096,300	622,700	32,949,781

2044	2015	2016	2017	2018	2010	2020	2021	2022	2023	2024	202
2014		2010	2017	2010	2013	1010		2022			
				24 500 704	A 4.740.000	04 000 000	05 400 000	ec 207 224	65 540 607	ec 740 440	\$5,970,029
\$3,981,560	\$4,160,534	\$4,194,463	\$4,362,242	\$4,536,731	\$4,718,200	\$4,906,928	\$5,103,206	\$5,307,334]	\$5,519,627]	\$5,740,412]	\$5,970,023
115000	115000	115000	104000	77000	-,						
384000	389000	394000	399000	399000	399000	399000	385700				
86,603	86,603										
24511	11011										
75500		0									
32000											
145000	145000	145000	145000	145000	145000	145000	145000	145000	145000	<u> </u>	
862614	746614	654000	648000	621000	544000	544000	530700	145000	145000	o	'
\$4,844,174	\$4,907,148	\$4,848,463	\$5,010,242	\$5,157,731	\$5,262,200	\$5,450,928	\$5,633,906	\$5,452,334	\$5,664,627	\$5,740,412	\$5,970,02
	-										
ity Hall pd	·										12332
		107756	107756	107756	107756	107756	107756				10775
			112345	112345	112345	112345	112345	112345	112345	112345	11234
					133099	133099	133099	133099	133099	133099	13309
							308177	308177	308177	308177	30817
									460502	460502	46050
											13626
0	0	107,756	220,101	220,101	353,200	353,200	661,377	784,697	1,245,199	1,245,199	1,381,468
	A 4007.440	4 050 040	6 5000.040	e 5377.030	e = 64E 400	e = 004 100	e 6205.202	e 6 227 024 l	* = 000 826	¢ 6 095 611	¢ 735140
3 4,844,1/4											
\$ -					T						\$ 365,885
0.00%	1.30%	1.00%	5.53%	2.82%	4.42%	3.36%	8.46%	-0.93%	10.79%	1.10%	5.249 4.29
	384000 86,603 24511 75500 32000 145000 862614 \$4,844,174	1.30% \$3,981,560 \$4,160,534 115000 115000 384000 389000 86,603 86,603 24511 11011 75500 32000 145000 145000 862614 746614 \$4,844,174 \$4,907,148 Sity Hall pd 0 0 0 0 \$4,844,174 \$4,907,148	1.30% \$3,981,560 \$4,160,534 \$4,194,463 115000 115000 384000 389000 394000 86,603 24511 11011 75500 32000 145000 145000 145000 862614 746614 654000 \$4,844,174 \$4,907,148 \$4,848,463 Sity Hall pd 0 0 0 1077,756 \$4,844,174 \$4,907,148 \$4,956,219 \$-\$62,974 \$4,907,148	1.30% \$3,981,560 \$4,160,534 \$4,194,463 \$4,362,242 115000 115000 115000 115000 384000 389000 86,603 24511 11011 75500 32000 145000 145000 145000 145000 862614 746614 654000 648000 \$4,844,174 \$4,907,148 \$4,848,463 \$5,010,242 City Hall pd 0 0 0 107,756 112345 107756 112345 107756 112345	1.30% \$3,981,560 \$4,160,534 \$4,194,463 \$4,362,242 \$4,536,731 115000 115000 115000 115000 384000 389000 399000 86,603 24511 11011 75500 32000 145000 145000 145000 145000 145000 862614 746614 654000 648000 621000 \$4,844,174 \$4,907,148 \$4,848,463 \$5,010,242 \$5,157,731 Sity Hall pd 107756 112345 112345 107756 112345 112345 107756 112345 112345 112345 112345 112345	1.30% \$3,981,560 \$4,160,534 \$4,194,463 \$4,362,242 \$4,536,731 \$4,718,200 115000 115000 115000 115000 384000 389000 389000 39000 3900	1.30% \$3,981,560 \$4,160,534 \$4,194,463 \$4,362,242 \$4,536,731 \$4,718,200 \$4,906,928 115000 115000 115000 115000 384000 389000 394000 399000 39000 39000 39000 39000	\$3,981,560 \$4,160,534 \$4,194,463 \$4,362,242 \$4,536,731 \$4,718,200 \$4,906,928 \$5,103,206 \$115000 \$115000 \$199000 \$39000 \$39000 \$39000 \$39000 \$39000 \$39000 \$39000 \$39000 \$39000 \$39000 \$39000 \$	\$3,981,560 \$4,160,534 \$4,194,463 \$4,362,242 \$4,536,731 \$4,718,200 \$4,906,928 \$5,103,206 \$5,307,334 \$115000 115000 115000 104000 77000 384000 389000 399000 399000 399000 399000 385700 86,603 86,603 24511 11011 75500 0 32000 145000 145000 145000 145000 145000 145000 145000 145000 145000 562614 746614 654000 648000 621000 544000 544000 530700 145000 \$4,844,174 \$4,907,148 \$4,848,463 \$5,010,242 \$5,157,731 \$5,262,200 \$5,450,928 \$5,633,906 \$5,452,334 112345 112345 112345 112345 112345 112345 112345 112345 112345 112345 113099 13099 1309	\$3,981,560 \$4,160,534 \$4,194,463 \$4,362,242 \$4,536,731 \$4,718,200 \$4,906,928 \$5,103,206 \$5,307,334 \$5,519,627 \$ 115000 115000 115000 104000 77000 399000 399000 389000 389000 389000 389000 399000 389000 399000 399000 399000 309000 399000 399000 399000 385700 \$6,603 \$6,603 \$6,603 \$6,603 \$24511 \$11011 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$3,981,560 \$4,160,534 \$4,194,463 \$4,362,242 \$4,536,731 \$4,718,200 \$4,906,928 \$5,103,206 \$5,307,334 \$5,519,627 \$5,740,412 \$115000 \$115000 \$115000 \$115000 \$115000 \$389000 \$399000 \$399000 \$399000 \$399000 \$385700 \$86,603 \$2000 \$145000